

ANNUAL DECLARATION OF INTERESTS FOR THE EUROPE'S RAIL JOINT UNDERTAKING GOVERNING BOARD MEMBERS

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Position: Head of Sustainability and Innovation

☐ Chairperson of the Governing Board

☐ Representative/lead delegate/alternate of the Commission

☒ **Representative/lead delegate of IP (Infraestruturas de Portugal)**

☐ Representative/lead delegate/ alternate of [...]

☐ Other (please specify)

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the rail sector is those listed below:

1 Past activities:

Project Manager at the Studies and Innovation Department at IP (2020-2023)

Head of Sustainability and Innovation at IP (since 2023)

2. Current activities:

Head of Sustainability and Innovation at IP (since 2023)

3. Current Financial Interests

No Interest Declared.

4. Any other relevant interests.

No Interest Declared.

5. Family Member Interest

No Interest Declared.

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Almada, 9th of January 2026

Name and Signature

Patrícia Figueira