

**ANNUAL DECLARATION OF INTERESTS FOR THE EUROPE'S RAIL JOINT
UNDERTAKING GOVERNING BOARD MEMBERS**

Name: Richard French

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Position: Representative of ALSTOM

I do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the rail sector is those listed below:

1 Past activities:

Project Manager EU Funded R&T Projects, Bombardier Transportation

2. Current activities:

Project Manager EU Funded R&T Projects, Alstom

Fellow of the Institute Mechanical Engineers

3. Current Financial Interests

No Interest Declared

4. Any other relevant interests.

No Interest Declared

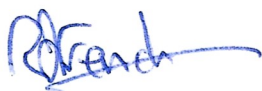
5. Family Member Interest

No Interest Declared

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Derby on 15th December 2025

Name and Signature



Richard French