

**ANNUAL DECLARATION OF INTERESTS FOR THE EUROPE'S RAIL JOINT
UNDERTAKING GOVERNING BOARD MEMBERS**

Name: Alfredo GONZÁLEZ MORENO

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Position:

☒ Alternate of INDRA-TALGO

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the rail sector is those listed below:

1 Past activities:

Innovation Manager, Patentes Talgo SL, December 2015 - August 2019

Head of Innovation Boosting, Patentes Talgo SL, September 2019 – February 2022

2. Current activities:

Head of Corporate Venturing, Patentes Talgo SL, since March 2022

3. Current Financial Interests

No Interest Declared

4. Any other relevant interests.

No Interest Declared

5. Family Member Interest

No Interest Declared

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Majadahonda, 15th of December 2025



ALFREDO GONZÁLEZ