

DECISION OF THE HIGH-LEVEL DEPLOYMENT GROUP

adopting the DAC Deployment Group remits

N° 05/2026

THE HIGH-LEVEL DEPLOYMENT GROUP OF THE EUROPE'S RAIL JOINT UNDERTAKING, NOTES

- Europe's Rail DAC Deployment Group remits

THE HIGH-LEVEL DEPLOYMENT GROUP OF THE EUROPE'S RAIL JOINT UNDERTAKING, AGREES

- The approval and release of the following documents:
 - DAC Deployment Group remits

DATE: 12/07/2026

Annex I: DAC Deployment Group remits

ANNEX I

REMITs DAC DEPLOYMENT GROUP

The Group will focus on the following activities:

“Focus on Core Business” (2026 – 2028/2029)

The European DAC Delivery Programme (EDDP) will refocus on its core mandate: driving execution and decision-making in line with the DAC Master Plan, building on the results of the Pioneer DAC Trains (Nov 2025–Dec 2028) and all other DAC activities.

Programme duration: approx. 3 years

Scope and Key Activities

1. Progress & Risk Tracking

- Establish a unified progress reporting (e.g. dashboard) with clear KPIs, milestones, and accountability across all DAC work based on individual reports by responsible parties (FP5 final phase + 2nd wave, Pioneer Trains (CEF + national), DACtiVate, DACFIT, national projects/initiatives and migration analyses), including collection of respective actions in the field of stakeholders management and dissemination.
- Provide an integrated picture regarding overall status, progress, risks and priorities on management level.

2. Escalation Management

- Define and address escalation needs.
- Define and address mitigation tasks (strong recommendation only) for responsible parties.
- Ensure transparency and follow-up, while acknowledging EDDP cannot enforce execution by external entities (strong recommendation only although EDDP members needs to ensure consistency at company level).

3. Enabling Decision Making for recommendations

- Request by responsible parties (e.g. projects) concise, options-based decision material and pre-read briefings for meetings.
- Prepare decision making on EDDP level for recommendations to responsible parties (e.g. projects).

Improved implementation structures and processes

- EDDP as a strategic steering platform, not a content factory (no more content development, e.g. migration plans) but a supervision of progress and consistency.
- PB extended to those companies present in the PioDAC train to ensure consistency of decisions
- SB can be replaced by HL Deployment Group (ensure that all SB members are members of the HL Deployment Group).
- Next to the FRMCS European Deployment Group, PB EDDP, including PM(O) will become the second deployment group reporting to the HL Deployment Group.
- Results-driven governance: focus on milestones, KPIs, and delivery.

- Executive-only participation in the Programme Board: decision-makers with budget authority.
- Written updates replace repetitive discussions.
- The PB members shall use their best efforts to achieve consensus. Failing consensus, the PB shall adopt its decisions, opinions and/or recommendations by a two-thirds majority of the members present and voting. (already existing PB Rules of Procedure)
- Documents and material on management level only (no detailed technical discussions).
- Lean PM(O): dedicated to progress tracking, and escalation.

Success Factors

- Transparent delivery and risk reporting; multiple roles cannot be fulfilled by a single person (moderation of decision-making vs. developing and providing content)
- Speed in mitigation and decision-making; executive level board participation
- Decision-ready material and concise executive briefings (management level discussion)