

ANNUAL DECLARATION OF INTERESTS FOR THE EUROPE'S RAIL JOINT UNDERTAKING GOVERNING BOARD MEMBERS

Name: Francisco Manuel Roma Ganhão

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Position: Innovation Unit Manager

☐ Chairperson of the Governing Board

☐ Representative/lead delegate/alternate of the Commission

☒ Representative/lead delegate/ alternate of IP-Portuguese Alliance

☐ Representative/lead delegate/ alternate of [...]

☐ Other (please specify)

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the rail sector is those listed below:

1 Past activities:

Project Manager at the Studies and Innovation Department at IP (2020-2023)

Innovation Unit Manager (since 2025)

2. Current activities:

Innovation Unit Manager (since 2025)

3. Current Financial Interests

No Interest Declared

4. Any other relevant interests.

No Interest Declared

5. Family Member Interest

No Interest Declared

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Almada, 27th of November 2025

Name and Signature

Francisco Ganhão