

## ANNUAL DECLARATION OF INTERESTS FOR THE EUROPE'S RAIL JOINT UNDERTAKING GOVERNING BOARD MEMBERS

**Name:** Jose Miguel Rubio

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**Position:** International Rail Director

☐ Chairperson of the Governing Board

☐ Representative/lead delegate/alternate of the Commission

☒ Representative/lead delegate/ alternate of Indra

☐ Representative/lead delegate/ alternate of [...]

☐ Other (please specify)

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect interests I have in the rail sector is those listed below:

### **1 Past activities:**

*International Rail Director. Indra*

### **2. Current activities:**

*International Rail Director. Indra*

### **3. Current Financial Interests**

*International Rail Director. Indra*

### **4. Any other relevant interests.**

No interest

### **5. Family Member Interest**

No interest

I confirm the information declared on this form is accurate to the best of my knowledge and I consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Madrid, 15/04/2025

Name and Signature

Jose Miguel Rubio

