

**ANNEX II – [MODEL] ANNUAL DECLARATION OF INTERESTS FOR THE
EUROPE'S RAIL JOINT UNDERTAKING GOVERNING BOARD MEMBERS**

Name: Michael HADDAD

Professional Address: ALSTOM - 48 rue Albert Dhalenne – 93 400 Saint-Ouen-sur-Seine,
France

Phone: +33 7 61 41 07 97

E-mail: michael.haddad@alstomgroup.com

Position: Innovation & Partnerships Director at ALSTOM

☐ Chairperson of the Governing Board

☐ Representative/lead delegate/alternate of the Commission

☒ Representative/lead delegate/ alternate of Richard FRENCH (Alstom)

☐ Representative/lead delegate/ alternate of [...]

☐ Other (please specify)

do hereby declare on my honour that, to the best of my knowledge, the only direct or indirect
interests I have in the rail sector is those listed below:

1 Past activities:

N/A

2. Current activities:

Innovation & Partnerships Director at ALSTOM

3. Current Financial Interests

No Interest Declared

4. Any other relevant interests.

No Interest Declared

5. Family Member Interest

No Interest Declared

I confirm the information declared on this form is accurate to the best of my knowledge and I
consent to my information being stored electronically by the Europe's Rail Joint Undertaking.

Done at Saint-Ouen-sur-Seine, 15/11/2023

Michael HADDAD

